Success is an excellent motivator for expansion, especially when success is demonstrated by people overcoming homelessness and becoming self-sufficient. The joy of seeing formerly homeless people start a new life could lead us to think that every opportunity to expand is the right thing to do. But even well-intended expansion plans need to be tempered with sound strategies. At Orange County Rescue Mission, our philosophy for organizational growth can be described as “Expanding on Faith.” With every added campus and program, we learn not to get ahead of God, but instead, faithfully wait on Him because He is faithful to lead.
DEAR FRIENDS,

I frequently say that Orange County Rescue Mission operates “as the Lord leads,” meaning we value strategic growth, led first by prayer. With this principle, the Lord guides us towards opportunities that grow and improve our programs and services to serve the Least, the Last, and the Lost with our best efforts. Under this principle, Orange County Rescue Mission has grown from one campus to 14, including our affiliate organizations, in response to meeting the needs of our community.

While we consistently look for ways to improve our programs and the efficiency with which we provide our services, we never do this for the sake of growth alone. Expansion, when only for the sake of being bigger, lacks sustainability when done apart from God’s leading. How valuable is another campus or program if it does not bring about lasting life transformation and build into future community needs we have yet to encounter? Instead, we strive to work in wisdom and to be the best stewards of your contributions.

When the world shut down in 2020, my heart ached for those already living in cramped quarters: mothers living in motel rooms with their children, children who found school to be an escape from abusive homes, homeless men and women living in cars or tents. Homelessness is no stranger to cramped quarters and the feeling of being trapped and stuck.

These images bring to mind darkness and spaces too small for light to illuminate. Conversely, when I picture God’s creation, I imagine beautiful, open spaces full of light and fresh air – rolling hills, grassy meadows, vast oceans. These spaces stir our hearts because they remind us of our powerful, glorious, expansive God – the Lord who is the everlasting God, the Creator of the ends of the earth (Isaiah 40:28; ESV).

Many years ago, God showed me this contrast - the bleak confinement of homelessness to open spaces when we opened Double R Ranch. This hope for expansion and open space where heart restoration could take place became our dream for everyone at Orange County Rescue Mission, not just for the single men at our former Double R Ranch. We dedicated ourselves to praying and waiting on God for this expansion in faith. As you will see in the following pages, God answered in mighty ways in 2021, as only He can.

Sincerely,

Jim Palmer, President
As we look ahead to 2022, God has positioned Orange County Rescue Mission to be on the precipice of another exciting expansion—one full of wide, open spaces—bearing unmistakable evidence of His fingerprints as we trace back His working throughout the last 17 years.

In 2005, Orange County Rescue Mission had the opportunity to acquire a working horse ranch in Warner Springs, San Diego County, called Mustard Seed Ranch. The name conjured dreams of expansive growth from something small when planted in faith. We were confident this property had immense potential to accommodate a men’s program based on the Wild at Heart principles and the equine therapy program created by Dr. John Townsend.

As we had hoped and prayed for, the campus in Warner Springs, under its new name of Double R Ranch, became home to miraculous stories of life transformation. Hundreds of broken and hopeless men found healing when they separated from the chaos of their lives’ circumstances to be in the outdoors and care for the horses at the Ranch. This close connection with creation helped them get in touch with God who loves them. Along with the help of other
services they received, so many men have been restored and moved on to live self-sufficient lives.

The Rescue Mission’s Board of Directors and leadership team envisioned that the Double R Ranch program would be powerful among the other populations of people we serve, such as women, children, human trafficking survivors, veterans, and senior citizens. What made this challenging was Double R Ranch’s location. Warner Springs is too far to make transporting others with regularity feasible.

The Board began praying to relocate the Ranch into Orange County. It was a lofty goal when taking into account the amount of acreage needed to accommodate not only the students, but also the horses, goats, chickens, and dogs that all play a part in the program. We prayed over this aspirational dream for ten years, hopeful that God would provide the perfect place to expand. We had several false starts that each met with a dead end. But we continued to wait on God, trusting that He would open the right opportunity if relocation were in the best interests of the people we serve.

And then, in 2021, we found a former Catholic abbey situated on 33 acres of property in Orange County. The existing buildings provide housing for up to 141 people, and the acreage is more than enough to house the livestock and farming operations. It checked all the boxes, except the price—it significantly exceeded the amount of money that had been raised. Even for this incredible opportunity, we would not break our commitment to operate debt-free. Again, it seemed we had reached a dead end.

But we made an offer in the amount of money we did raise in cash. We knew that God would make it happen if this were the right move for Orange County Rescue Mission. And He did! Our lower than asking price offer was accepted, and the long wait to relocate and expand Double R Ranch was over.

Repairs and renovations to the new Double R Ranch property began in 2021. Like our dedicated friends from Trinity United Presbyterian Church in Santa Ana, volunteers are there most Saturdays. They are excited to see the vision of the new Ranch come to fruition and contribute to the bigger purpose of people changing their lives through the Double R Ranch program. And, this new location will also expand Orange County Rescue Mission’s affordable housing opportunities to senior citizens who can no longer earn a living wage and are at-risk for homelessness.
The new Double R Ranch property represents something far greater than just land. It is a sacred place that has been prayed and cared for over the last 60 years by those who resided there before us. And it is the answer to 10 years of expectant prayer, searching, and patient waiting by the Rescue Mission’s Board and leadership team. We are eager to see how God uses this property as we expand the reach and impact of Double R Ranch for the benefit of His people—the Least, the Last, and the Lost of our community.

**Tustin Veterans Outpost Expansion**

Through the unexpected gift of one donor, we acquired three additional fourplexes adjacent to the existing Tustin Veterans Outpost. In 2021, we completed renovations and opened the expansion of our Tustin Veterans Outpost campus, adding 45 beds for homeless veterans and their families.

Oltmans Construction Company, a full-service general contracting firm, was a critical partner in this project. The entire cost of labor, supplies, and materials was donated by the Oltmans Foundation, along with its subcontractors and vendors. Oltmans has been a proud sponsor of Orange County Rescue Mission since its involvement in the construction of Village of Hope in 2008.

With the generosity of these and other donors, together, we have created a beautiful and safe home for homeless veterans and their families. Our veterans made the ultimate choice and sacrifice for the United States, and for that, we believe that every homeless veteran should have the opportunity for a hand up. The expansion of Tustin Veterans Outpost is one step closer to that goal.

**Graduate Housing Expansion**

With the purchase of the adjacent property at Tustin Veterans Outpost, we were also able to meet another need we have seen continually come up over the years—the need for affordable housing for graduates of Rescue Mission programs. We designated one of the new fourplexes as affordable, transitional housing for program graduates and their families. Expanding our affordable housing programs as the last step in the journey to self-sufficiency is incredibly vital for families coming out of homelessness.
### 2021 BY THE NUMBERS

<table>
<thead>
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<th>Category</th>
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<tr>
<td>Toys, School Supplies &amp; Children’s Items</td>
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<td>Shelter, Bed Nights &amp; Showers</td>
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### HOW WE HELP

- **SHELTER**
- **MEALS**
- **CLOTHING**
- **TRUST IN CHRIST**
- **MEDICAL**
- **COUNSELING**
- **LEGAL**
- **LIFE SKILLS**
- **EDUCATION**
- **FINANCIAL LITERACY**
- **VOCATIONAL TRAINING**
- **CAREER PLACEMENT**
- **HOUSING**
- **COMMUNITY**
- **SOBRIETY**
- **OUTREACH**

Our 16 pillars of service, represented by the 16 rays in our logo, are the framework of the Mission’s comprehensive services. It is through these services that students find healing and restoration from the personal issues and circumstances that became barriers to their independence and led them to homelessness.
Jeramy views his family and his childhood years growing up in Orange County positively. He says that he was even blessed with a two-parent family and living comfortably. But, as we all know, even the “good kids” make foolish choices and dabble in drugs. Like so many young people, Jeramy didn’t believe the “hype” that even using marijuana could lead to serious addiction.

Jeramy’s parents were distraught when they realized their son, then 19 years old, was using drugs while living in their home. Jeramy had a job, so after many warnings, his parents did what good parents do; they told him to leave the house. Unfortunately, what was supposed to be a wake-up call to cause him to change became Jeramy’s fear-filled nightmare. Instead of turning for help to calm the emotional chaos within, he reached out for harder drugs to numb the pain of what he perceived as rejection.

Jeramy was functional in his addiction for a few years; he held down jobs and found places to live. He would “white-knuckle” his way to sobriety from time to time, but it would never last. And the relapses dragged him down even deeper into the pit of addiction and homelessness. Over ten years, Jeramy lost everything — his family, home, several jobs, car, and driver’s license. He ended up homeless and miserable on the streets of Laguna Beach.

But soon after, Jeramy found out about Orange County Rescue Mission and Double R Ranch. He decided to try again, to get sober and get his life together. And this time, it was different. Instead of striving to get sober just on his own, Jeramy surrendered to Jesus Christ’s healing power.

At Double R Ranch, the quiet, isolation, and interaction with the horses drew Jeramy in; he let down his guard and learned from the staff. After years of living in a car or huddled into the corner of a building, the outdoor activities in the clean and open space of the Ranch strengthened Jeramy’s body. Having healthy friendships and accountability with other men, addiction education, sobriety training, and learning God’s word transformed his mind.

Now, employed full-time as a Rescue Mission graduate, Jeramy says, “Today, because of the Rescue Mission, I’m the strongest I’ve ever been.”
“My eight-year-old son watched as the police handcuffed me and put me in the squad car. I’ll never forget the look of loss and disappointment in my son’s eyes.”

Brian’s life started with a rocky childhood. He was sexually abused by several members in his family from the tender age of five. The abuse went on for a decade, which lead Brian to abuse alcohol to numb his fears when he was in his own home. “When I got to high school, I felt shameful and guilty. I didn’t have many friends. I was isolated because of my abuse and alcoholism,” Brian laments.

So, Brian joined the Marine Corp to escape his life. As he hoped, the brotherhood, structure, and purpose brought some healing and sobriety. His life was on a better path.

Upon leaving the Marines, he married his wife and they had a son. But as life’s pressures weighed in, and he no longer had the military lifestyle to lean on, he gave in to the looming darkness of alcoholism. “I couldn’t be bigger than my addictions, even for the sake of my son.” Brian’s life spiraled to his breaking point of being arrested.

Brian knew he needed help; he took the advice of a friend and reached out to Orange County Rescue Mission. He was accepted into Tustin Veterans Outpost after his arrest, and a light began to shine through the darkness for the first time. Brian regained the brotherhood he desperately sought with men who served their country but who now found their freedom in Jesus Christ. He felt the unconditional support of God’s love and acceptance.

“My roommate noticed I hadn’t unpacked the first couple days. He challenged me to commit to unpack. God helped me unpack decades of pain and suffering and heal. God unloaded my burden of shame and guilt. Every day, I grow in my relationship with God. It’s a constant repairing in my life, but now I’m not doing it alone.”

The cycle of abuse is now broken. Brian is currently employed full-time and hopes to pursue an education to become a therapist to help other victims of sexual abuse. Every Thursday, he leads a men’s small group. He is an AA sponsor. And now, Brian can see hope in his son’s eyes.
Joe grew up with religious rigor and tightly held cultural traditions that he didn’t want in his life; they fired up Joe’s rebellion against God and his family. Drugs, parties, and striving to become a member of an infamous biker gang led him down a self-destructive path.

Teenager Beth was trying to find her way. A childhood friend’s family gave Beth the godly foundation she wasn’t receiving at home. When the family moved away, Beth became lost without their love and guidance. She didn’t know how to cope, so she experimented with drugs... and a sexually abusive boyfriend. “It was scary and not safe. I knew I needed to find a way out. She eventually escaped, but the pain of the abuse was unbearable to her.

Years later, Beth and Joe were in recovery when they met and fell in love. Estranged from their families and convinced they had drug use under control, Beth and Joe started a family. Their oldest son was born with cerebral palsy and autism. Joe caved in to the pressure of the demands and resorted to stealing to support a resurging drug addiction. The weight of Beth caring for their special needs son alone combined with Joe’s unsuccessful attempts to provide financially after returning from prison was the breaking point that brought them to Village of Hope.

Here, Joe and Beth found a solid foundation and a sense of family with their two sons. Joe remembers, “I didn’t see God while growing up in a religious home, but now I can feel God’s love despite what we have done.” With healing from family counseling and wisdom from daily guidance, they began to thrive. They are grateful to now have the resources to support their son and his unique needs.

“God made me mature in the right way as a husband and a father. I left my selfish way behind me.” Joe comments. During his time at Village of Hope, he gained job skills and is now employed full-time in a career.

Beth is pleased to be working as a front office medical assistant, and she reunited with her family. Beth smiled, saying, “I had to surrender to be at Village of Hope, and in my humility, God gave me my family back. I am so thankful for the gift of having their love again.”
Growing up, a heavy shroud of secrecy and sadness hung over Thuy and her family. Understandably, Thuy’s father did not share the sad details of her mother’s violent death. But it was that silent sound of secrecy that amplified Thuy’s confusion, fear, and heartache as she entered her teen years. With easy access to drugs at school, Thuy stepped into the dark world of methamphetamine use as her escape. It was the first step of a life that spiraled out of control and into homelessness.

Years later, Thuy was six months pregnant, homeless, and desperate for a better life for her and her daughter. After cycles of short-term rehab programs left her clean but back on the streets, Thuy found Orange County Rescue Mission. “I had a sense of peace that God was present the moment I stepped onto the Village of Hope campus. I knew God would provide us with safety and security. I was so overcome, I fell to my knees and wept.”

Thuy earned her high school diploma and a certification in Microsoft Office through the Success Center. She practiced computer and office skills alongside Rescue Mission staff. With parenting classes, therapy, Bible studies, and support groups, Thuy became a new, strong woman. “I was able to open up about my past, become vulnerable, and learn to trust. My burden got lighter the more I clung to the Lord.”

After graduation from the Rescue Mission, Thuy and her daughter transitioned to House of Hope. Together, they have blossomed into a beautiful family. At House of Hope, Thuy can save money and eventually move to a permanent home close to her church. She has the support to maintain her sobriety alongside the other women who have walked the same path.

Full of wisdom and insight, Thuy has gained a vision for her future. “I look to God’s ongoing restoration in my life. My daughter knows Jesus. We will continue to grow in God’s word and stay connected to the Rescue Mission alumni to stay on this path. Sometimes I fall short, but God’s grace is abundantly merciful to my child and me. Most importantly, I will raise my daughter with God’s grace and love for the rest of our lives because God saved my daughter and me.”
When Cesia was six years old, her father abandoned their family. Cesia’s mother did everything she could to care for her children, often working three jobs at a time. But she could not find a stable place for her family to live. Although Cesia was hungry, she helped her mother as best she could by caring for her younger siblings. But this was no life for any child.

Cesia’s older sister had found the stability and refuge she needed at Hope Harbor Sea Glass. She was waiting to welcome Cesia with open arms as soon as Cesia was old enough to move in, herself. At Sea Glass, Cesia was instantly at peace, knowing she would have three meals a day and a roof over her head.

“Having a family is so important to me. I value my relationship with my mom and siblings. Being at Sea Glass and having counseling and support to make sure I do well in my life has only strengthened my relationship with my own family. Donna and the girls I live with are an addition to my family. Here, no one judges me on my past of having nothing.”

Having a permanent address made way for Cesia to return to school. She is in her sophomore year and is getting good grades, and she joined the soccer team. She was especially enthusiastic about her World History class.

Good friends are now part of her life. Every Sunday, she goes to church with the other Sea Glass girls and thoroughly enjoys youth group with weekly gatherings, summer camps, and barbecues with girls her age.

“I have opportunities for my future because I now have a foundation to build on.” She sees her future as a graduate from high school, and she looks forward to going to college. Also important to her is being in a growing relationship with her heavenly Father, who never abandoned her. Cesia is so thankful for the stability and peace that God has provided for her.
PROGRAMS

It is through a network of campuses, programs, and individual services that we are able to provide the care that each person requires to move forward and reach their full potential.

TUSTIN VETERANS OUTPOST reaches out to all veterans and their families needing housing and a hand up. Veterans receive the services and support they need to learn how to become self-sufficient in civilian life. The apartment complex offers transitional housing for 71 people, along with veteran-specific services, including case management, an on-site chaplain, mental health services, educational assistance, food and nutrition assistance, healthcare, legal services, job training, and employment placement.

HOPE HARBOR consists of two homes that provide transitional and long-term housing and care for teen girls and teen boys at risk of homelessness. Teens live in a safe, structured, and life-transforming home environment with live-in houseparents. They receive individual and family counseling, attend school, complete daily chores, participate in a church youth group, and volunteer in the community.

STRONG BEGINNINGS provides a comprehensive and multi-disciplinary response to the needs of women escaping human trafficking. Our response avoids re-traumatization and provides trauma-informed care through a victim-centered approach. Strong Beginnings includes emergency shelter, transitional housing, care coordination, case management, advocacy services, mental health assistance, food, clothing, counseling, healthcare, and more.

VILLAGE OF HOPE offers in-depth spiritual and personal growth in a community of transitional and emergency housing for up to 262 homeless men, women, and children. Students have access to comprehensive program services like counseling, job training, medical and dental care, and more to support and guide them into health and self-sufficiency.

PARENT & CHILDREN ENRICHMENT CENTER is a vital feature of the program at Village of Hope. The 6,000 square foot Parenting Center offers parent-led care for newborns and toddlers, age-appropriate activities for preschool-age children, and an on-site after-school tutoring program for school-age children. Also, parents receive hands-on coaching and attend classes to gain better parenting skills and support.

HOUSE OF HOPE was uniquely designed to help and house formerly homeless, now employed women and their children in the second phase of their program. Along with affordable housing, the women benefit from services such as parenting training, life skills coaching, sobriety support, and more, all in a family-oriented home environment.

CHILI VAN MOBILE FOOD MINISTRY provides warm meals to hundreds of people who are either homeless or lack the financial resources to put food on the table each day. The vehicles offer hot meals, beverages, and bread to thousands of at-risk people in poverty-stricken areas of Orange County. Chili Van volunteers pass out clothing, hygiene kits and Bibles, and often stop to pray with the people they serve.

TUSTIN TEMPORARY EMERGENCY SHELTER is a partnership between the City of Tustin, Tustin Police Department, and an affiliate organization of Orange County Rescue Mission named Temporary Shelter, Inc. The Shelter provides safe and dignified emergency shelter to homeless men, women, and children who have a connection to the City of Tustin.
OUTREACH is the first touchpoint for serving the homeless community. The team works hand in hand with the local jails, law enforcement, churches, schools, and cities. Throughout the week, the team visits areas of high homeless concentration in Orange County to serve meals and offer care and support services while building relationships with the Least, the Last, and the Lost, serving as a bridge to Rescue Mission programs.

HOPE FAMILY HOUSING is another step in the journey to self-sufficiency that many take. These communities in Buena Park and Orange serve as the final transition for formerly homeless singles and families. Hope Family Housing’s primary goal is to provide affordable housing in an environment of independent living with program-driven supportive services.

THE SUCCESS CENTER, on the Village of Hope campus, is the hub of the adult education, life skills training, job skills training, and ongoing employment services for all Village of Hope, Tustin Veterans Outpost, and Double R Ranch students, as well as Hope Family Housing tenants and Rescue Mission graduates.

TRINITY LAW CLINIC operates at Village of Hope and serves the students of the Rescue Mission programs. It helps people resolve outstanding legal issues that are obstacles to self-sufficiency at no cost. In addition, the Trinity Mobile Legal Van serves impoverished, indigent, and disabled persons in the community through free legal services.

RESTORATION ROASTERS is a not-for-profit specialty coffee roasting operation that provides job skills for veterans living at Tustin Veterans Outpost, giving them a chance to grow their marketable skills in a unique field. Restoration Roasters expertly roasted coffee beans are available for purchase at specialty grocery stores and online at www.RestorationRoasters.com.

HURTT FAMILY HEALTH CLINIC provides high-quality health care to students living on Rescue Mission campuses and others needing affordable healthcare. With four sites in Santa Ana, Anaheim, Tustin, and Village of Hope, the Clinic offers a full spectrum of health care services, including dental, mental health, and optometry. And a mobile medical unit provides adult and pediatric health care services to those without transportation.

DOUBLE R RANCH is a horse and livestock ranch where men, women, and children have a unique opportunity to experience the healing effects of time spent in the outdoors with animals, along with hands-on skill training. This amazing facility gives the students a safe place to learn how to care for others. It also serves as a weekend retreat for Village of Hope families. With the recent relocation of Double R Ranch, women, children, and seniors will also benefit from the programs and transitional housing at Double R Ranch.
On Thanksgiving Day 2019, Joe Lozowski and his family volunteered at the Rescue Mission to serve dinner to the students. As the CEO of Tangram Interiors, Joe believes in the importance of empowering people to work, learn, and heal, much like the Rescue Mission’s philosophy. Joe stated, “People have a misconception of what life in Orange County is like for many people. Countless families are suffering, and OCRM [Orange County Rescue Mission] acts as a safety net for when they need a place to stay, eat, or educate their children.”

Joe took his experience in serving Thanksgiving dinner as a call to action. He wanted to do more by becoming a corporate donor because he believes “in putting people at the center of everything we do, both in our offices and in our communities.” Tangram Interiors donated 61 children’s desks. The donation met an essential need during distance learning at the onset of the pandemic so the children could sit and work for an entire school day. Tangram Interiors also donated and installed workstations, task seating, and meeting spaces for the Rescue Mission administrative staff and case managers to replace the worn furniture and cubicles that limited collaboration.

Joe concluded at the close of the two projects, “Jim Palmer and his team are humble and gracious. Their flexibility made it easy for us to deliver and install our donations.”

In 2011, several members of TerraNova Church in Irvine volunteered to cook dinner for the Rescue Mission students. A volunteer shared, “I saw God working at that moment. We had no culinary training, but God directed us. The personal stories the students shared touched us as we ate a meal together.”

For ten years, TerraNova has hosted a monthly dinner, from start to clean-up. Several volunteers shared a story of a meal that wasn’t cooking fast enough, so they “prayed over their chicken dish to finish on time!” expressing the joy and good times they had in serving together.

Another shared, “We have brought dozens of teenagers to volunteer and learn to serve others because it is a safe environment. Volunteering is a double ministry for our church to serve the children in and out of the Rescue Mission.”

TerraNova’s ministry of meals is just one facet of expanding the message of Jesus to the people of the Rescue Mission. Through the relationships volunteers build, our students like to attend TerraNova Church. TerraNova volunteers pick up students on Sunday mornings. And many students have continued to attend TerraNova even after they can drive wherever they choose.

“I have been a volunteer for the last ten years. I have come to love the students.”
Women for Hope was founded in 2018 by four passionate women and has since expanded to a significant foundation of women lending their time and financial support to the Rescue Mission. The cornerstone of Women for Hope is to help and serve with kindness and a giving spirit. Co-founder Shana Conzelman shared, “these women know who they are and their ability to share their treasures with those in need at the Rescue Mission.”

Women for Hope meets a few times each year to gather and volunteer together. The lovely events feature learning the latest information about the organization and a testimony from a Rescue Mission student. One of their highlights is voting on which programs will be funded with membership donations. These donations have made a meaningful impact on several programs and people. Shana continued, “We are amazed at the magnitude of God’s accomplishments at the Rescue Mission; to bless those in need has turned into being blessed by the process.”

Jackie Nowlin, co-founder and Board of Directors member, fondly recalled the Rescue Mission program graduations. “When we experience graduation, we get to see the God-centered pride of accomplishment in each face. And we got to play a role in these families’ growth and achievement of a new chapter of their lives. It is beyond words how great God truly is.”

KEN & PAM LASK

Several summers ago, Ken and Pam joined some friends from Coast Hills Church to serve a barbeque meal at the Rescue Mission. As they served, the students touched their hearts. Ken shared, “After hearing an incredible story of how the Mission started and the vision of creating opportunities for the future, we definitely wanted to get more involved!”

Before long, Ken and Pam didn’t just volunteer in one facet of the Rescue Mission, but several! They have led and taught multiple programs, such as life skills and job search training. And they have continued serving food with the Chili Van outreach program and providing birthday celebrations for students. Ken and Pam have expanded their scope of volunteer ministry over the years, as they have found that the Rescue Mission offers opportunities that are a good fit for their interests and skills. “We see Jesus working every time we step foot on the Rescue Mission campus.”

All the while, they are developing relationships with those they serve. They connect personally with the students, whether they are teaching or serving food. “While each of us has our own unique story, what we all have in common is that we all need the strength, courage, and wisdom of Jesus Christ. The students’ commitment to growing is so inspirational. To us, they are all heroes.”
La Vonne Earl is passionate about helping people. She has volunteered as a life coach, mentor, and teacher of our adult students for four years. She said, “This is one of my favorite places to be. I feel very connected to the students, and I am treated so kindly.” Her subject matters have varied from life skills, parenting skills, and inner-healing from abuse. One of her techniques is giving the students Godly affirmations. “I give them Godly affirmations to help them see themselves as God sees them. Everyone needs someone to believe in them.”

One of La Vonne’s most special memories is with one particular student struggling with the class. La Vonne understands how difficult the healing process is, with emotions that seem overwhelming and too much to bear. With La Vonne’s guidance, the student completed the seven-week course, standing up bravely to give a tear-filled testimony on the last day. La Vonne’s heart was filled with joy.

“I am so honored and grateful that the Rescue Mission keeps inviting me back. I love coming to the Mission because I am fulfilling the call on my life, to serve those who cannot pay you back and share the gospel’s Good News. I learn from their experiences, and I am humbled by the inspiration they bring into my life.”

JOHN PARROT

“Students at the Rescue Mission seem very serious about the journey to rebuild their lives and a relationship with God,” John happily shared. John and his wife moved to Southern California to be closer to their grandchildren in Orange County. John was so pleased to become an Orange County Rescue Mission volunteer, teaching the Bible to the students, as he had done at other Rescue Missions across the nation. John wrote a Bible curriculum, “Bible in a Year,” through which he teaches the evidence that the Bible is infallible and true. And, how God’s word guides us in a relationship with Him, despite having difficult pasts.

John joyfully expressed, “Teaching each book of the Bible against the backdrop of the evidence moves people to rely on God.”

When a student memorizes sections of the Bible, John gives the student a personalized Bible. His hope is to encourage them to keep growing in their understanding of who God is and continuously apply His truth to their lives. Along with his sound teaching, his kindness and generosity allow students to know they are not alone in their journey. John is a personal guide, prayer warrior, and mentor for the students.

John’s hope is that the tools he gives them will expand beyond their faith, beyond their time in class, and “most importantly bring God into their focus, hopefully, for the rest of their lives!”
Meet the President’s Cabinet!

Leading a large organization with so many programs and campuses requires the efforts of many dedicated employees. At the helm of each department are the employees with whom I work hand in hand each day. I call them the President’s Cabinet. These talented leaders help develop the Rescue Mission’s strategies for growth, solve the many complex issues our organization handles, and execute much of the work conducted by their departments. Most importantly, they live according to the Rescue Mission’s Community Covenant and support their fellow employees as the family of God should.

This year, as we work on the relocation and expansion of Double R Ranch, I am incredibly grateful to have these women and men by my side.

OUR MISSION: To minister the love of Jesus Christ to the Least, the Last, and the Lost of our Community through the provision of assistance in the areas of guidance, counseling, education, job training, shelter, food, clothing, health care and independent living communities.

OUR PHILOSOPHY: To operate in a dynamic, entrepreneurial manner, expecting to grow and expand numerically, programmatically, and geographically. We seek to be constantly challenged with fresh vision and well-prepared strategies that originate with the President and the senior professional staff, and that are refined, confirmed, and approved by the Board of Directors.

OUR VALUES: Inspiration of hope in those we serve. Excellence in everything we do. Leadership centered on servanthood. Respect for each person as an individual. Integrity and accountability. Moving our clients toward self-sufficiency. Commitment to spiritual, emotional, social, and vocational growth. Maintaining an environment that fosters teamwork, success and trust.
## 2022 FINANCIALS

### INCOME FORECAST (OCT 2021 TO SEPT 2022)

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<td>Contributions</td>
<td>$27,382,996</td>
</tr>
<tr>
<td>Rental Income</td>
<td>732,160</td>
</tr>
<tr>
<td>Restoration Roasters and Catering</td>
<td>9,600</td>
</tr>
<tr>
<td>Other</td>
<td>1,053,430</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td><strong>$29,178,186</strong></td>
</tr>
</tbody>
</table>

### EXPENSE FORECAST (OCT 2021 TO SEPT 2022)

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transportation</td>
<td>$146,114</td>
</tr>
<tr>
<td>Communication &amp; Information Technology</td>
<td>319,921</td>
</tr>
<tr>
<td>Food, Clothing, Volunteer &amp; Student Expenses</td>
<td>11,433,430</td>
</tr>
<tr>
<td>Insurance, Human Resources, Safety &amp; Security</td>
<td>787,212</td>
</tr>
<tr>
<td>Student Recreation, Health &amp; Childcare Services</td>
<td>111,888</td>
</tr>
<tr>
<td>Facility Maintenance, Safety &amp; Occupancy</td>
<td>848,337</td>
</tr>
<tr>
<td>Salaries, Payroll Taxes, Health Insurance</td>
<td>6,736,541</td>
</tr>
<tr>
<td>Fundraising, Communication &amp; Education</td>
<td>1,990,592</td>
</tr>
<tr>
<td>Outreach and Independent Contractors</td>
<td>301,980</td>
</tr>
<tr>
<td>Supplies &amp; Program Materials</td>
<td>779,534</td>
</tr>
<tr>
<td>Audit &amp; Financial Services</td>
<td>286,357</td>
</tr>
<tr>
<td>Utilities</td>
<td>737,098</td>
</tr>
<tr>
<td>Capital Improvements</td>
<td>4,699,182</td>
</tr>
<tr>
<td><strong>Total Expense</strong></td>
<td><strong>$29,178,186</strong></td>
</tr>
</tbody>
</table>

The forecasts shown summarize the consolidated budgets of Orange County Rescue Mission and its affiliates Hope Harbor and Temporary Shelter, Inc.

### USE OF DONATIONS

Over the past year, an average of 84 cents of your donated dollar was used to directly help the homeless, five cents was used for administration, and 11 cents was used for communication and fund raising. These functional expenses are reported each year by our independent auditor.

### FINANCIAL INTEGRITY

Financial integrity is something we greatly value. We maximize every dollar to the benefit of the Least, the Last, and the Lost. This is confirmed through an annual independent financial audit and an independent review by the Evangelical Council for Financial Accountability. And, we receive the highest ratings from Charity Navigator and Guidestar.
TOGETHER, WE CAN CHANGE LIVES!
The stories of restoration, 2021 highlights, and the outcomes shared in this annual report are made possible by your support and prayers. We pray that our work together, with a shared commitment to end homelessness one life at a time, will continue in 2022. You have many options to make an impact!

WAYS TO GIVE FINANCIALLY
• Check – Use the envelope provided to mail a check (payable to OC Rescue Mission.)
• Credit Card, PayPal or Cryptocurrency – Go to our secure website at: www.RescueMission.org/give-now/.
• Planned Giving and Stock – To learn more, call Anna Song at 714-247-4377 or visit www.RescueMission.org/wills-trusts-and-stock/.
• Electronic Fund Transfer – Call Accounting at 714-247-4336 to set up an automated electronic fund transfer.
• To speak with someone about donating, contact Anna Song at 714-247-4377.

VOLUNTEER
There are many opportunities for individuals, groups, churches, and corporations to volunteer. For more information, go to www.RescueMission.org/volunteer/, or call the volunteer hotline at 714-441-8090.

SUBSCRIBE
Subscribe to our email list to receive encouraging stories and stay up to date with giving, volunteer, and event opportunities. Go to www.RescueMission.org/ and scroll down the homepage to the subscribe button.

FOLLOW
Follow us on our social media channels to get positive stories, videos, and articles.

GIVE ITEMS
Our warehouse, located at 1 Hope Drive in Tustin, is open daily from 8am - 5pm to receive new and gently used items. We especially need food, diapers, clothing, and hygiene items.

GIVE WITH FAMILY AND FRIENDS
• Start a digital fundraiser by going to www.RescueMission.org/fundraisers/.
• Coordinate a donation drive, starting with the helpful information found at www.RescueMission.org/donation-drive/.
• Join our annual Turkey Trot OC 5K on Thanksgiving Day. For more information, go to www.TurkeyTrotOC.org/.
Orange County Rescue Mission's Affiliated Organizations:

- **Restoration Roasters**
  - RestorationRoasters.com

- **Hope Harbor**
  - (formerly Laurel House)
  - HopeHarbor.org

- **Tustin Emergency Temporary Shelter**
  - TTES.org

- **Double R Ranch**

- **Hurtt Family Health Clinic**
  - 1 Hope Drive #0221, Tustin, CA 92782
  - 714.247.0300
  - Santa Ana Clinic:
    - 1100 B North Tustin Ave., Santa Ana, CA 92705
    - 714.247.0300
  - Anaheim Clinic:
    - 947 S. Anaheim Blvd., Anaheim, CA 92805
    - 714.247.0300
    - HurttFamilyHealthClinic.org

- **Disaster Assistance Operation**
  - OperationOC.org